#### STANDARD MOTOR PRODUCTS, INC. Consolidated Statements of Operations

(In thousands, except per share amounts)

	NINE MONTHS ENDED SEPTEMBER 30, 2021 2020			
	2021 (Unau	2020 dited)	(Unaudited)	
NET SALES	\$ 370,310	\$ 343,609	\$ 988,939 \$ 845,850	
COST OF SALES	265,105	235,861	700,678 603,349	
GROSS PROFIT	105,205	107,748	288,261 242,501	
SELLING, GENERAL & ADMINISTRATIVE EXPENSES RESTRUCTURING AND INTEGRATION EXPENSES OTHER INCOME (EXPENSE), NET	66,509 166 <u>8</u>	59,497 250 (37)	183,316 163,698 166 464 8 (31)	
OPERATING INCOME	38,538	47,964	104,787 78,308	
OTHER NON-OPERATING INCOME, NET	780	514	2,247 592	
INTEREST EXPENSE	652	462	1,356 2,107	
EARNINGS FROM CONTINUING OPERATIONS BEFORE TAXES	38,666	48,016	105,678 76,793	
PROVISION FOR INCOME TAXES	9,481	11,804	26,315 19,118	
EARNINGS FROM CONTINUING OPERATIONS	29,185	36,212	79,363 57,675	
LOSS FROM DISCONTINUED OPERATION, NET OF INCOME TAXES	(5,122)	(7,587)	(7,139) (9,456)	
NET EARNINGS	24,063	28,625	72,224 48,219	
NET EARNINGS ATTRIBUTABLE TO NONCONTROLLING INTEREST	13	<u> </u>	32 -	
NET EARNINGS ATTRIBUTABLE TO SMP (a)	\$ 24,050	\$ 28,625	\$ 72,192 \$ 48,219	
NET EARNINGS ATTRIBUTABLE TO SMP EARNINGS FROM CONTINUING OPERATIONS LOSS FROM DISCONTINUED OPERATION, NET OF INCOME TAXES TOTAL	\$ 29,172 (5,122) \$ 24,050	\$ 36,212 (7,587) \$ 28,625	\$ 79,331 \$ 57,675 (7,139) (9,456) \$ 72,192 \$ 48,219	
NET EARNINGS PER COMMON SHARE ATTRIBUTABLE TO SMP				
BASIC EARNINGS FROM CONTINUING OPERATIONS DISCONTINUED OPERATION NET EARNINGS PER COMMON SHARE - BASIC	\$ 1.32 (0.23) \$ 1.09	\$ 1.62 (0.34) \$ 1.28	\$ 3.57 \$ 2.58 (0.32) (0.42) \$ 3.25 \$ 2.16	
DILUTED EARNINGS FROM CONTINUING OPERATIONS DISCONTINUED OPERATION NET EARNINGS PER COMMON SHARE - DILUTED	\$ 1.29 (0.22) \$ 1.07	\$ 1.59 (0.33) \$ 1.26	\$ 3.50 \$ 2.53 (0.32) (0.41) \$ 3.18 \$ 2.12	
WEIGHTED AVERAGE NUMBER OF COMMON SHARES WEIGHTED AVERAGE NUMBER OF COMMON AND DILUTIVE SHARES	22,090,195 22,543,781	22,349,093 22,758,458	22,201,398 22,372,466 22,678,114 22,795,426	

<sup>(</sup>a) "SMP" refers to Standard Motor Products, Inc. and subsidiaries.

## STANDARD MOTOR PRODUCTS, INC. Segment Revenues and Operating Income

(In thousands)

	THREE MONTHS ENDED SEPTEMBER 30,	NINE MONTHS ENDED SEPTEMBER 30,
Revenues Ignition, Emission Control, Fuel & Safety Related System Products Wire and Cable Engine Management	\$ 208,443 \$ 190,891 38,708 38,663 247,151 229,554	\$ 574,595 \$ 498,204 117,790 105,621 692,385 603,825
Compressors Other Climate Control Parts Temperature Control	\$ 75,080       \$ 70,785         43,995       39,608         119,075       110,393	\$ 178,031 \$ 141,011
All Other Revenues	4,084     3,662       \$ 370,310     \$ 343,609	8,535     7,798       \$ 988,939     \$ 845,850
Gross Margin Engine Management Temperature Control All Other Subtotal One-Time Acquisition Costs Gross Margin	\$ 66,907 27.1% \$ 72,361 31.5% 33,815 28.4% 32,212 29.2% 4,676 3,175 \$ 105,398 28.5% \$ 107,748 31.4% (193) -0.1% - 0.0% \$ 105,205 28.4% \$ 107,748 31.4%	\$ 199,509 28.8% \$ 175,296 29.0% 78,468 27.2% 60,828 26.0% 10,562 6,377 \$ 288,539 29.2% \$ 242,501 28.7% (278) 0.0% - 0.0% \$ 288,261 29.1% \$ 242,501 28.7%
Selling, General & Administrative Engine Management Temperature Control All Other Subtotal One-Time Acquisition Costs Selling, General & Administrative	\$ 38,702 15.7% \$ 35,665 15.5% 17,120 14.4% 15,571 14.1% 10,029 8,261 \$ 65,851 17.8% \$ 59,497 17.3% 658 0.2% - 0.0% \$ 66,509 18.0% \$ 59,497 17.3%	\$ 109,721 15.8% \$ 100,237 16.6% 44,952 15.6% 40,568 17.3% 27,315 22,893 \$ 181,988 18.4% \$ 163,698 19.4% 1,328 0.1% - 0.0% \$ 183,316 18.5% \$ 163,698 19.4%
Operating Income Engine Management Temperature Control All Other Subtotal One-time Acquisition Costs Restructuring & Integration Other Income (Expense), Net Operating Income	\$ 28,012 11.3% \$ 36,696 16.0% 16,695 14.0% 16,641 15.1% (5,160) (5,086) 39,547 10.7% 48,251 14.0% (851) -0.2% - 0.0% (166) 0.0% (250) -0.1% 8 0.0% (37) 0.0% \$ 38,538 10.4% \$ 47,964 14.0%	\$ 89,510 12.9% \$ 75,059 12.4% 33,516 11.6% 20,260 8.6% (16,475) (16,551 106,551 10.8% 78,803 9.3% (1,606) -0.2% - 0.0% (166) 0.0% (464) -0.1% 8 0.0% (31) 0.0% \$ 104,787 10.6% \$ 78,308 9.3%

### STANDARD MOTOR PRODUCTS, INC. Reconciliation of GAAP and Non-GAAP Measures

(In thousands, except per share amounts)

(in alloada ad) oxoopi poi oxalo ameanto)	THREE MONTHS ENDED SEPTEMBER 30,			NINE MONTHS ENDED SEPTEMBER 30,				
		2021 (Unaud		2020		2021 (Unaudite	ed)	2020
EARNINGS FROM CONTINUING OPERATIONS ATTRIBUTABLE TO SMP			,				•	
GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	29,172	\$	36,212	\$	79,331	\$	57,675
RESTRUCTURING AND INTEGRATION EXPENSES ONE-TIME ACQUISITION COSTS CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		166 851 (259) (265)		250 - (235) (65)		166 1,606 (259) (461)		464 - (235) (121)
NON-GAAP EARNINGS FROM CONTINUING OPERATIONS	\$	29,665	\$	36,162	\$	80,383	\$	57,783
DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS ATTRIBUTABLE TO SMP								
GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.29	\$	1.59	\$	3.50	\$	2.53
RESTRUCTURING AND INTEGRATION EXPENSES ONE-TIME ACQUISITION COSTS CERTAIN TAX CREDITS AND PRODUCTION DEDUCTIONS FINALIZED IN PERIOD INCOME TAX EFFECT RELATED TO RECONCILING ITEMS		0.01 0.04 (0.01) (0.01)		0.01 - (0.01) -		0.07 (0.01) (0.02)		0.02 - (0.01) (0.01)
NON-GAAP DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS	\$	1.32	\$	1.59	\$	3.54	\$	2.53
OPERATING INCOME								
GAAP OPERATING INCOME	\$	38,538	\$	47,964	\$	104,787	\$	78,308
ONE-TIME ACQUISITION COSTS RESTRUCTURING AND INTEGRATION EXPENSES OTHER (INCOME) EXPENSE, NET		851 166 (8)		- 250 37		1,606 166 (8)		- 464 31
NON-GAAP OPERATING INCOME	\$	39,547	\$	48,251	\$	106,551	\$	78,803

MANAGEMENT BELIEVES THAT EARNINGS FROM CONTINUING OPERATIONS AND DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS WHICH ARE ATTRIBUTABLE TO SMP, AND OPERATING INCOME, AS ADJUSTED FOR SPECIAL ITEMS, ARE NON-GAAP MEASUREMENTS AND ARE MEANINGFUL TO INVESTORS BECAUSE THEY PROVIDE A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.

## STANDARD MOTOR PRODUCTS, INC. Condensed Consolidated Balance Sheets

(In thousands)

		EMBER 30, 2021	DECEMBER 31, 2020					
	(U	naudited)						
<u>ASSETS</u>								
CASH	\$	33,144	\$	19,488				
ACCOUNTS RECEIVABLE, GROSS ALLOWANCE FOR DOUBTFUL ACCOUNTS ACCOUNTS RECEIVABLE, NET		231,066 6,645 224,421		203,861 5,822 198,039				
INVENTORIES UNRETURNED CUSTOMER INVENTORY OTHER CURRENT ASSETS		414,657 23,367 15,268		345,502 19,632 15,875				
TOTAL CURRENT ASSETS		710,857		598,536				
PROPERTY, PLANT AND EQUIPMENT, NET OPERATING LEASE RIGHT-OF-USE ASSETS GOODWILL OTHER INTANGIBLES, NET DEFERRED INCOME TAXES INVESTMENT IN UNCONSOLIDATED AFFILIATES OTHER ASSETS		100,787 42,458 131,549 108,312 34,790 42,123 24,857		89,105 29,958 77,837 54,004 44,770 40,507 21,823				
TOTAL ASSETS	\$	1,195,733	\$	956,540				
LIABILITIES AND STOCKHOI	_DERS' EG	128,938	\$	10,000				
CURRENT PORTION OF OTHER DEBT ACCOUNTS PAYABLE ACCRUED CUSTOMER RETURNS ACCRUED CORE LIABILITY ACCRUED REBATES PAYROLL AND COMMISSIONS SUNDRY PAYABLES AND ACCRUED EXPENSES	Ψ	2,941 128,808 59,972 23,650 43,110 40,725 50,227	<b>¥</b>	135 100,018 40,982 22,014 46,437 35,938 47,078				
TOTAL CURRENT LIABILITIES		478,371		302,602				
OTHER LONG-TERM DEBT NONCURRENT OPERATING LEASE LIABILITIES ACCRUED ASBESTOS LIABILITIES OTHER LIABILITIES		68 33,246 57,532 27,964		97 22,450 55,226 25,929				
TOTAL LIABILITIES		597,181		406,304				
TOTAL SMP STOCKHOLDERS' EQUITY NONCONTROLLING INTEREST TOTAL STOCKHOLDERS' EQUITY		587,018 11,534		550,236				
TOTAL STOCKHOLDERS EQUITY  TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	598,552 1,195,733	\$	550,236 956,540				
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# STANDARD MOTOR PRODUCTS, INC. Condensed Consolidated Statements of Cash Flows

(In thousands)

CASH FLOWS FROM OPERATING ACTIVITIES           NET EARNINGS         \$ 72,224         \$ 48,219           ADJUSTMENTS TO RECONCILE NET EARNINGS TO NET CASH PROVIDED BY OPERATING ACTIVITIES:  DEPRECIATION AND AMORTIZATION         20,160         19,313           OTHER         13,904         19,098           CHANGE IN ASSETS AND LIABILITIES:  ACCOUNTS RECEIVABLE (15,343)         (83,878)           INVENTORIES         (52,742)         53,330           ACCOUNTS PAYABLE         24,228         (13,117)           PREPAID EXPENSES AND OTHER CURRENT ASSETS         2,324         5,634           SUNDRY PAYABLES AND ACCRUED EXPENSES         18,905         31,725           OTHER         (4,522)         (17,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES         79,138         78,605           CASH FLOWS FROM INVESTING ACTIVITIES           ACQUISITIONS OF AND INVESTING ACTIVITIES         (124,663)         -           ACAPITAL EXPENDITURES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         29         14           NET CASH USED IN INVESTING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES         (26,518)         (8,726) <td c<="" th=""><th></th><th colspan="4">NINE MONTHS ENDED SEPTEMBER 30,</th></td>	<th></th> <th colspan="4">NINE MONTHS ENDED SEPTEMBER 30,</th>		NINE MONTHS ENDED SEPTEMBER 30,			
NET EARNINGS   \$ 72,224   \$ 48,219						
NET EARNINGS   \$ 72,224   \$ 48,219						
ADJUSTMENTS TO RECONCILE NET EARNINGS TO NET CASH PROVIDED BY OPERATING ACTIVITIES:  DEPRECIATION AND AMORTIZATION  OTHER  13,904  19,098  CHANGE IN ASSETS AND LIABILITIES:  ACCOUNTS RECEIVABLE  INVENTORIES  ACCOUNTS PAYABLE  ACCOUNTS PAYABLE  INVENTORIES  ACCOUNTS PAYABLE  ACCOUNTS PAYABLE  INVENTORIES  INVENTORIES  INVENTORIES  INVENTORIES  INVENTORIES  INVENTORIES  ACQUISITIONS OF AND INVESTING ACTIVITIES  ACQUISITIONS OF AND	CASH FLOWS FROM OPERATING ACTIVITIES					
PROVIDED BY OPERATING ACTIVITIES:   DEPRECIATION AND AMORTIZATION   20,160   19,313   07HER   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   19,098   13,904   13,904   19,098   13,905   13,905   13,230   10,000		\$ 72,224	\$	48,219		
DEPRECIATION AND AMORTIZATION OTHER         20,160 (19,098)         19,313 (19,098)           CHANGE IN ASSETS AND LIABILITIES:         (15,343) (83,878)         (83,878)           INVENTORIES (52,742) (53,330)         (52,742) (53,330)         (32,742) (53,330)           ACCOUNTS PAYABLE (24,228 (13,117))         24,228 (13,117)         (11,717)           PREPAID EXPENSES AND OTHER CURRENT ASSETS (32,94 (5,634))         5,634 (4,522) (1,719)         (1,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES (4,522) (1,719)         (1,719)         (1,522) (1,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES (19,406)         (13,170)         (13,170)           CAPITAL EXPENDITURES (19,406) (13,170)         (19,406) (13,170)         (13,170)           OTHER INVESTING ACTIVITIES (19,406) (13,170)         (13,170) (13,156)         (144,040) (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES (144,040) (13,156)         (144,040) (13,156)         (14,652)           PURCHASE OF TREASURY STOCK (26,518) (8,726)         (16,678) (5,615)         (16,678) (5,615)           OTHER FINANCING ACTIVITIES (16,678) (16,678) (5,615)         (16,678) (5,615)         (16,678) (5,615)           OTHER FINANCING ACTIVITIES (17,678) (17,						
OTHER         13,904         19,098           CHANGE IN ASSETS AND LIABILITIES:         83,878           ACCOUNTS RECEIVABLE         (15,343)         (83,878)           INVENTORIES         (52,742)         53,330           ACCOUNTS PAYABLE         24,228         (13,117)           PREPAID EXPENSES AND OTHER CURRENT ASSETS         2,324         5,634           SUNDRY PAYABLES AND ACCRUED EXPENSES         18,905         31,725           OTHER         (4,522)         (1,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES         79,138         78,605           CASH FLOWS FROM INVESTING ACTIVITIES         (124,663)         -           CAPITAL EXPENDITURES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES         (26,518)         (8,726)           DIVIDENDS PAID         (16,678)         (5,615)           OTHER FINANCING ACTIVITIES         455         86           NET CHANGE NAID CASH EQUIVALENTS         79,113         (59,107)           EFFECT OF EXCHANGE RATE CHANGES O		00.400		40.040		
CHANGE IN ASSETS AND LIABILITIES:  ACCOUNTS RECEIVABLE  ACCOUNTS RECEIVABLE  (15,343) (83,878)  INVENTORIES (52,742) 53,330  ACCOUNTS PAYABLE 24,228 (13,117)  PREPAID EXPENSES AND OTHER CURRENT ASSETS 2,324 5,634  SUNDRY PAYABLES AND ACCRUED EXPENSES 18,905 31,725  OTHER (4,522) (1,719)  NET CASH PROVIDED BY OPERATING ACTIVITIES  CASH FLOWS FROM INVESTING ACTIVITIES  ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (19,406) (13,170) OTHER INVESTING ACTIVITIES 29 14  NET CASH USED IN INVESTING ACTIVITIES  NET CASH USED IN INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  NET CHANGE IN DEBT 121,854 (44,852) PURCHASE OF TREASURY STOCK (26,518) (8,726) DIVIDENDS PAID (16,678) OTHER FINANCING ACTIVITIES  NET CHANGE IN DEBT 79,113 (59,107)  EFFECT OF EXCHANGE RATE CHANGES ON CASH NET CASH AND CASH EQUIVALENTS 13,656 6,409 CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372				,		
ACCOUNTS RECEIVABLE INVENTORIES (52,742) 53,330 ACCOUNTS PAYABLE 24,228 (13,117) PREPAID EXPENSES AND OTHER CURRENT ASSETS 2,324 5,634 SUNDRY PAYABLES AND ACCRUED EXPENSES 18,905 OTHER (4,522) (1,719) NET CASH PROVIDED BY OPERATING ACTIVITIES  CASH FLOWS FROM INVESTING ACTIVITIES  ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (19,406) OTHER INVESTING ACTIVITIES  ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES (19,406) OTHER INVESTING ACTIVITIES (19,406) OTHER INVESTING ACTIVITIES (19,406)  CASH FLOWS FROM FINANCING ACTIVITIES (144,040)  CASH FLOWS FROM FINANCING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  DIVIDENDS PAID  CASH FLOWS FROM FINANCING ACTIVITIES  NET CHANGE IN DEBT 121,854 (44,852) PURCHASE OF TREASURY STOCK (26,518) (8,726) DIVIDENDS PAID (16,678) OTHER FINANCING ACTIVITIES  NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES  EFFECT OF EXCHANGE RATE CHANGES ON CASH NET CASH AND CASH EQUIVALENTS (555) 67 NET INCREASE IN CASH AND CASH EQUIVALENTS (ASH AND CASH EQUIVALENTS at beginning of Period (19,406) (13,170) (13,156)	* · · · <del>-</del> · ·	13,904		19,096		
INVENTORIES		(15.343)		(83.878)		
PREPAID EXPENSES AND OTHER CURRENT ASSETS SUNDRY PAYABLES AND ACCRUED EXPENSES         2,324 5,634 SUNDRY PAYABLES AND ACCRUED EXPENSES         18,905 31,725 (4,522) (1,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES         79,138 78,605           CASH FLOWS FROM INVESTING ACTIVITIES           ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES         (124,663) - CAPITAL EXPENDITURES         (19,406) (13,170)           OTHER INVESTING ACTIVITIES         29 14         14           NET CASH USED IN INVESTING ACTIVITIES         (144,040) (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES           NET CHANGE IN DEBT         121,854 (44,852)           PURCHASE OF TREASURY STOCK         (26,518) (8,726)           DIVIDENDS PAID         (16,678) (5,615)           OTHER FINANCING ACTIVITIES         455 86           NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES         79,113 (59,107)           EFFECT OF EXCHANGE RATE CHANGES ON CASH         (555) 67           NET INCREASE IN CASH AND CASH EQUIVALENTS         13,656 6,409           CASH AND CASH EQUIVALENTS at beginning of Period         19,488 10,372		• • •				
SUNDRY PAYABLES AND ACCRUED EXPENSES       18,905       31,725         OTHER       (4,522)       (1,719)         NET CASH PROVIDED BY OPERATING ACTIVITIES       79,138       78,605         CASH FLOWS FROM INVESTING ACTIVITIES         ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES       (124,663)       -         CAPITAL EXPENDITURES       (19,406)       (13,170)         OTHER INVESTING ACTIVITIES       29       14         NET CASH USED IN INVESTING ACTIVITIES       (144,040)       (13,156)         CASH FLOWS FROM FINANCING ACTIVITIES         NET CHANGE IN DEBT       121,854       (44,852)         PURCHASE OF TREASURY STOCK       (26,518)       (8,726)         DIVIDENDS PAID       (16,678)       (5,615)         OTHER FINANCING ACTIVITIES       455       86         NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES       79,113       (59,107)         EFFECT OF EXCHANGE RATE CHANGES ON CASH       (555)       67         NET INCREASE IN CASH AND CASH EQUIVALENTS       13,656       6,409         CASH AND CASH EQUIVALENTS at beginning of Period       19,488       10,372	ACCOUNTS PAYABLE	24,228		(13,117)		
OTHER         (4,522)         (1,719)           NET CASH PROVIDED BY OPERATING ACTIVITIES         79,138         78,605           CASH FLOWS FROM INVESTING ACTIVITIES           ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES         (124,663)         -           CAPITAL EXPENDITURES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         29         14           NET CASH USED IN INVESTING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES           NET CHANGE IN DEBT         121,854         (44,852)           PURCHASE OF TREASURY STOCK         (26,518)         (8,726)           DIVIDENDS PAID         (16,678)         (5,615)           OTHER FINANCING ACTIVITIES         455         86           NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES         79,113         (59,107)           EFFECT OF EXCHANGE RATE CHANGES ON CASH         (555)         67           NET INCREASE IN CASH AND CASH EQUIVALENTS         13,656         6,409           CASH AND CASH EQUIVALENTS at beginning of Period         19,488         10,372		•		5,634		
CASH FLOWS FROM INVESTING ACTIVITIES         79,138         78,605           ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES         (124,663)         -           CAPITAL EXPENDITURES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         29         14           NET CASH USED IN INVESTING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES         (26,518)         (8,726)           DIVIDENDS PAID         (16,678)         (5,615)           OTHER FINANCING ACTIVITIES         455         86           NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES         79,113         (59,107)           EFFECT OF EXCHANGE RATE CHANGES ON CASH         (555)         67           NET INCREASE IN CASH AND CASH EQUIVALENTS         13,656         6,409           CASH AND CASH EQUIVALENTS at beginning of Period         19,488         10,372						
CASH FLOWS FROM INVESTING ACTIVITIES           ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES         (124,663)         -           CAPITAL EXPENDITURES         (19,406)         (13,170)           OTHER INVESTING ACTIVITIES         29         14           NET CASH USED IN INVESTING ACTIVITIES         (144,040)         (13,156)           CASH FLOWS FROM FINANCING ACTIVITIES           NET CHANGE IN DEBT         121,854         (44,852)           PURCHASE OF TREASURY STOCK         (26,518)         (8,726)           DIVIDENDS PAID         (16,678)         (5,615)           OTHER FINANCING ACTIVITIES         455         86           NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES         79,113         (59,107)           EFFECT OF EXCHANGE RATE CHANGES ON CASH         (555)         67           NET INCREASE IN CASH AND CASH EQUIVALENTS         13,656         6,409           CASH AND CASH EQUIVALENTS at beginning of Period         19,488         10,372						
ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES  CAPITAL EXPENDITURES  (19,406)  (13,170)  OTHER INVESTING ACTIVITIES  NET CASH USED IN INVESTING ACTIVITIES  (144,040)  (13,156)  CASH FLOWS FROM FINANCING ACTIVITIES  NET CHANGE IN DEBT  PURCHASE OF TREASURY STOCK  DIVIDENDS PAID  OTHER FINANCING ACTIVITIES  NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES  NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES  FFECT OF EXCHANGE RATE CHANGES ON CASH  NET INCREASE IN CASH AND CASH EQUIVALENTS  CASH AND CASH EQUIVALENTS at beginning of Period  121,854  (44,852)  121,854  (44,852)  (65,518)  (79,113)  (55,615)  67  18,656  6,409  CASH AND CASH EQUIVALENTS at beginning of Period  19,488  10,372	NET CASH PROVIDED BY OPERATING ACTIVITIES	 79,138		78,605		
NET CHANGE IN DEBT       121,854       (44,852)         PURCHASE OF TREASURY STOCK       (26,518)       (8,726)         DIVIDENDS PAID       (16,678)       (5,615)         OTHER FINANCING ACTIVITIES       455       86         NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES       79,113       (59,107)         EFFECT OF EXCHANGE RATE CHANGES ON CASH       (555)       67         NET INCREASE IN CASH AND CASH EQUIVALENTS       13,656       6,409         CASH AND CASH EQUIVALENTS at beginning of Period       19,488       10,372	ACQUISITIONS OF AND INVESTMENTS IN BUSINESSES CAPITAL EXPENDITURES OTHER INVESTING ACTIVITIES	(19,406) 29	_	14		
NET CHANGE IN DEBT       121,854       (44,852)         PURCHASE OF TREASURY STOCK       (26,518)       (8,726)         DIVIDENDS PAID       (16,678)       (5,615)         OTHER FINANCING ACTIVITIES       455       86         NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES       79,113       (59,107)         EFFECT OF EXCHANGE RATE CHANGES ON CASH       (555)       67         NET INCREASE IN CASH AND CASH EQUIVALENTS       13,656       6,409         CASH AND CASH EQUIVALENTS at beginning of Period       19,488       10,372	CASH FLOWS FROM FINANCING ACTIVITIES					
PURCHASE OF TREASURY STOCK         (26,518)         (8,726)           DIVIDENDS PAID         (16,678)         (5,615)           OTHER FINANCING ACTIVITIES         455         86           NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES         79,113         (59,107)           EFFECT OF EXCHANGE RATE CHANGES ON CASH         (555)         67           NET INCREASE IN CASH AND CASH EQUIVALENTS         13,656         6,409           CASH AND CASH EQUIVALENTS at beginning of Period         19,488         10,372		121,854		(44,852)		
OTHER FINANCING ACTIVITIES  NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES  79,113  (59,107)  EFFECT OF EXCHANGE RATE CHANGES ON CASH  NET INCREASE IN CASH AND CASH EQUIVALENTS  CASH AND CASH EQUIVALENTS at beginning of Period  19,488  10,372		•				
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES  79,113  (59,107)  EFFECT OF EXCHANGE RATE CHANGES ON CASH NET INCREASE IN CASH AND CASH EQUIVALENTS 13,656 6,409 CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372						
EFFECT OF EXCHANGE RATE CHANGES ON CASH NET INCREASE IN CASH AND CASH EQUIVALENTS 13,656 6,409 CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372						
NET INCREASE IN CASH AND CASH EQUIVALENTS13,6566,409CASH AND CASH EQUIVALENTS at beginning of Period19,48810,372	NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	 79,113		(59,107)		
NET INCREASE IN CASH AND CASH EQUIVALENTS13,6566,409CASH AND CASH EQUIVALENTS at beginning of Period19,48810,372	EFFECT OF EXCHANGE RATE CHANGES ON CASH	(555)		67		
CASH AND CASH EQUIVALENTS at beginning of Period 19,488 10,372						
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		\$	\$			