

# Standard Motor Products, Inc.

2011 Annual Automotive  
Aftermarket Symposium  
October 31 – November 2, 2011

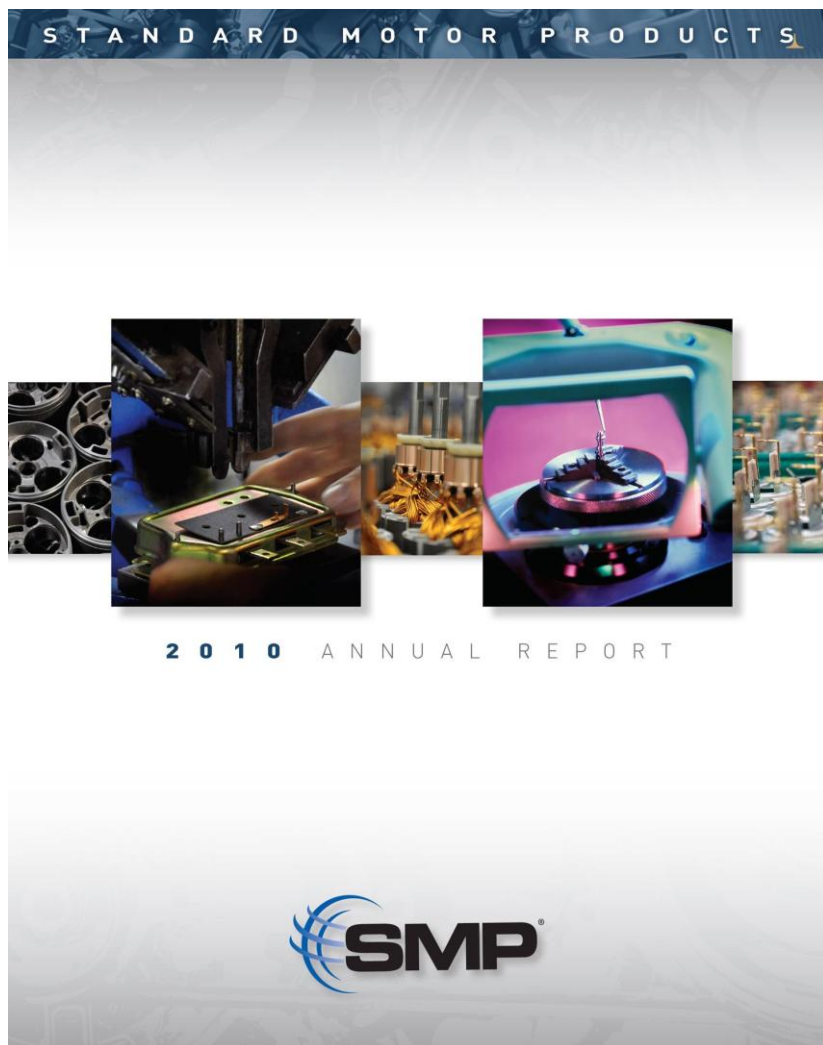


*Delivering Global Automotive Solutions*





# Forward Looking Statements



You should be aware that except for historical information, the matters discussed herein are forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward looking statements, including projections and anticipated levels of future performance, are based on current information and assumptions and involve risks and uncertainties which may cause actual results to differ materially from those discussed herein. You are urged to review our filings with the SEC and our press releases from time to time for details of these risks and uncertainties.





# Standard Motor Products, Inc.

- 90+ Years in Business
- Leading Automotive Aftermarket Company
- Net Sales: ▶ 2010: \$811mm/TTM: \$873mm
- Employees: ▶ 3,200 Globally
- Locations: ▶ 19 Facilities  
 Manufacturing, Distribution and Training Centers throughout North America, Europe, and Asia
- Key Divisions: ▶ Engine Management (70%)  
 ▶ Temperature Controls (30%)  
*Number One In Each*
- Key Markets: ▶ Automotive Replacement  
 High quality replacement parts for the traditional automotive marketplace, OE/OES, military, high-performance, agricultural, marine, industrial, heavy-equipment markets
- Stock Symbol: ▶ SMP (NYSE)



A partial view of a blue sports car, showing the front wheel and headlight area, positioned in the top left corner of the slide.

# Key Points for Review

## SMP is an Aftermarket Pure Play

- *More than 90% of Sales are Aftermarket*
- *Number One Market Share in Two Product Lines*

## Positive Demographics

- *Aging Vehicle Fleet*
- *Closing Car Dealerships*

## Strategic Initiatives

## Debt Reduction

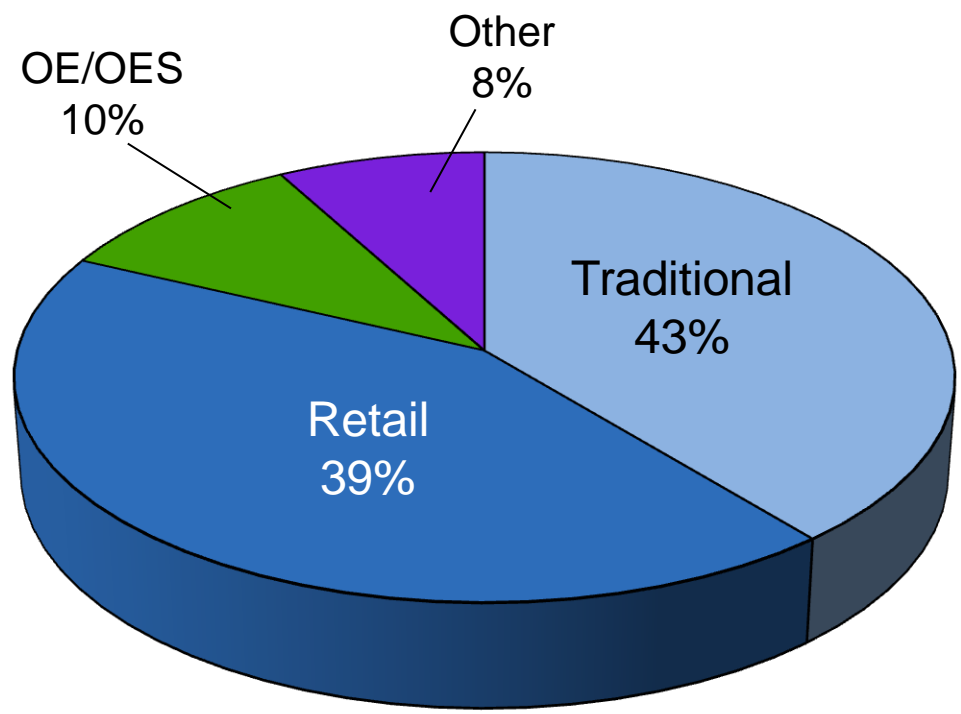
## Poised for Future Growth



# SMP is an Aftermarket Pure Play

- Based on **250 million** vehicles on the road
- Highly stable
- Slow and steady growth
- Tens of thousands of SKUs
- Not affected by rise and fall of new car production
- Higher margins

## 2010 Sales

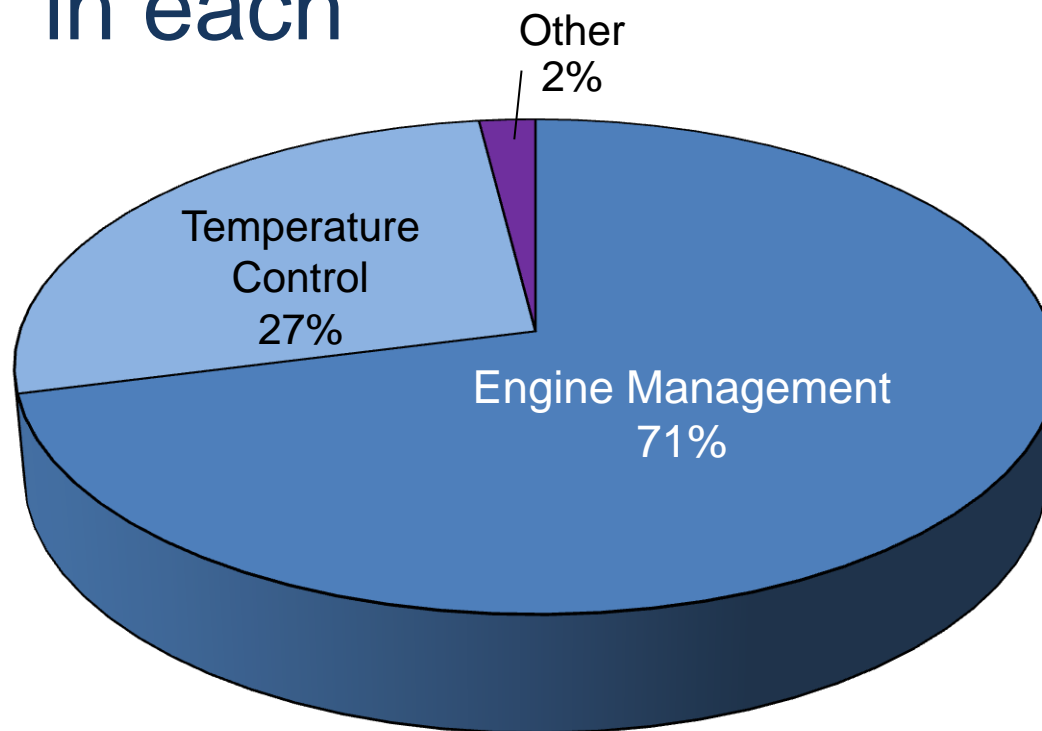




# Strong Market Share

## Focused on Two Major Product Lines

### #1 in each





# Excellent Customer Relationships

## Traditional



Most Independents

## Retail



## Co-Man



## OE/OES



DELPHI





# Positive Demographics

## Trend

- Aging Fleet of Vehicles
- Car Dealerships Closing



## Impact on Aftermarket

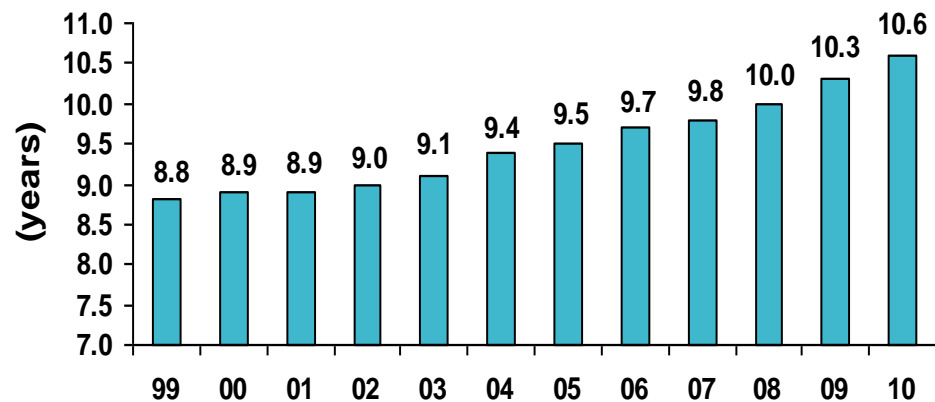
- Increases demand for replacement parts
- Independent distributors and repair shops will become far better option in many areas



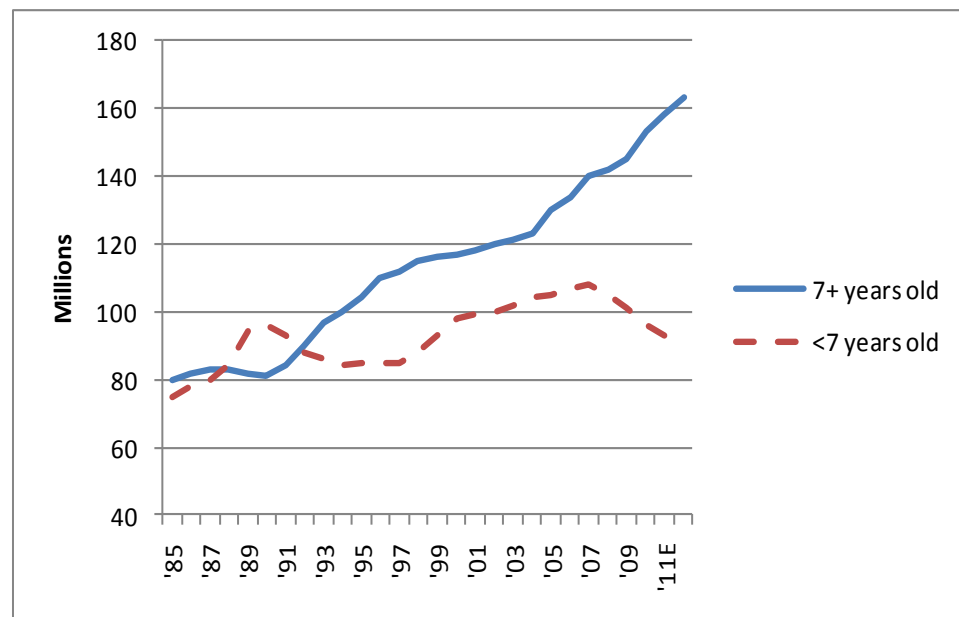


# Positive Demographics

## Average Age of U.S. Light Vehicles



## Aging Vehicle Population

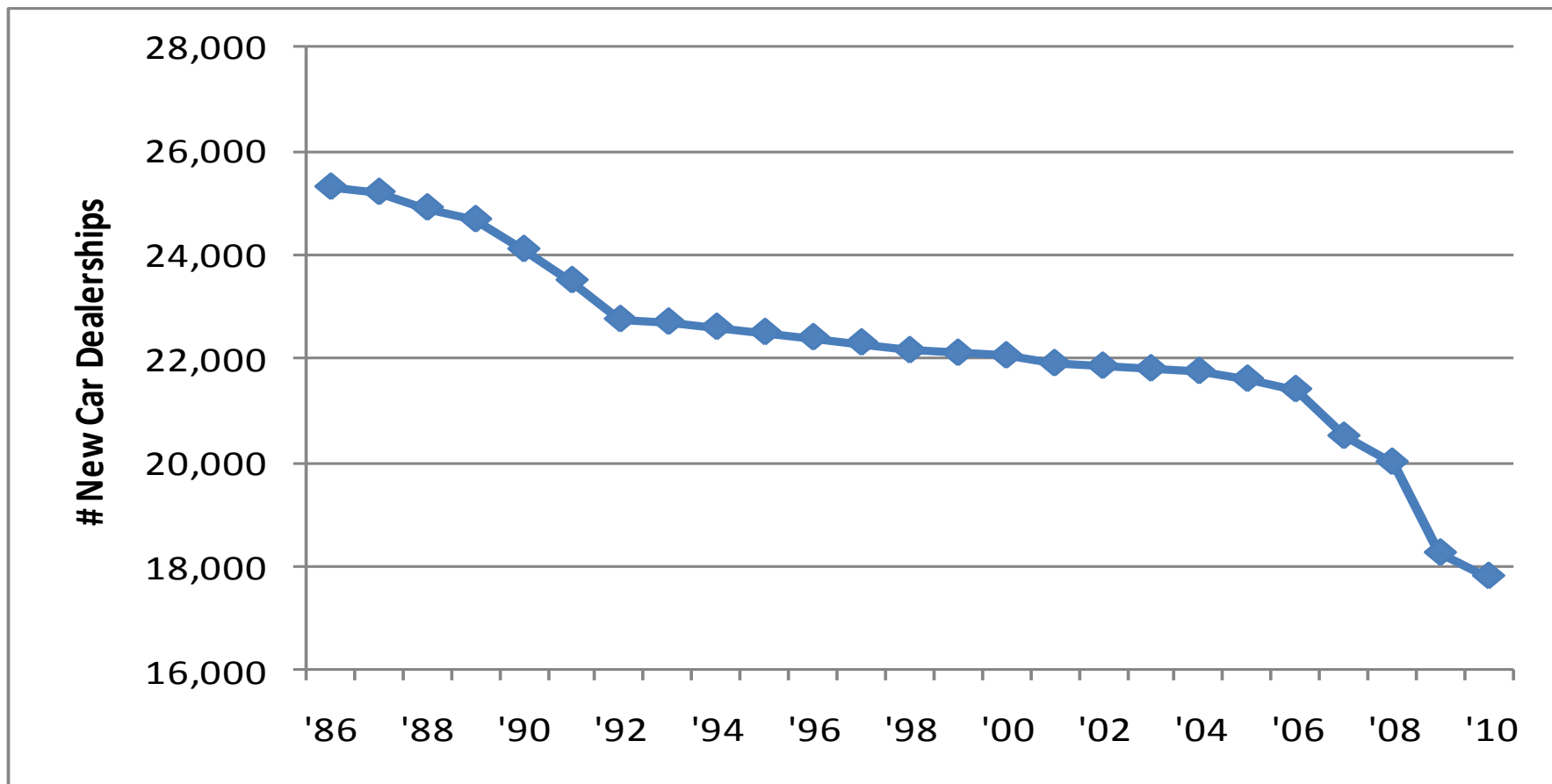


*7+ Car Population Will Grow 3% Annually  
Next Five Years*



# Positive Demographics

## Dealership Consolidation



Source: NADA Data

# Strategic Initiatives



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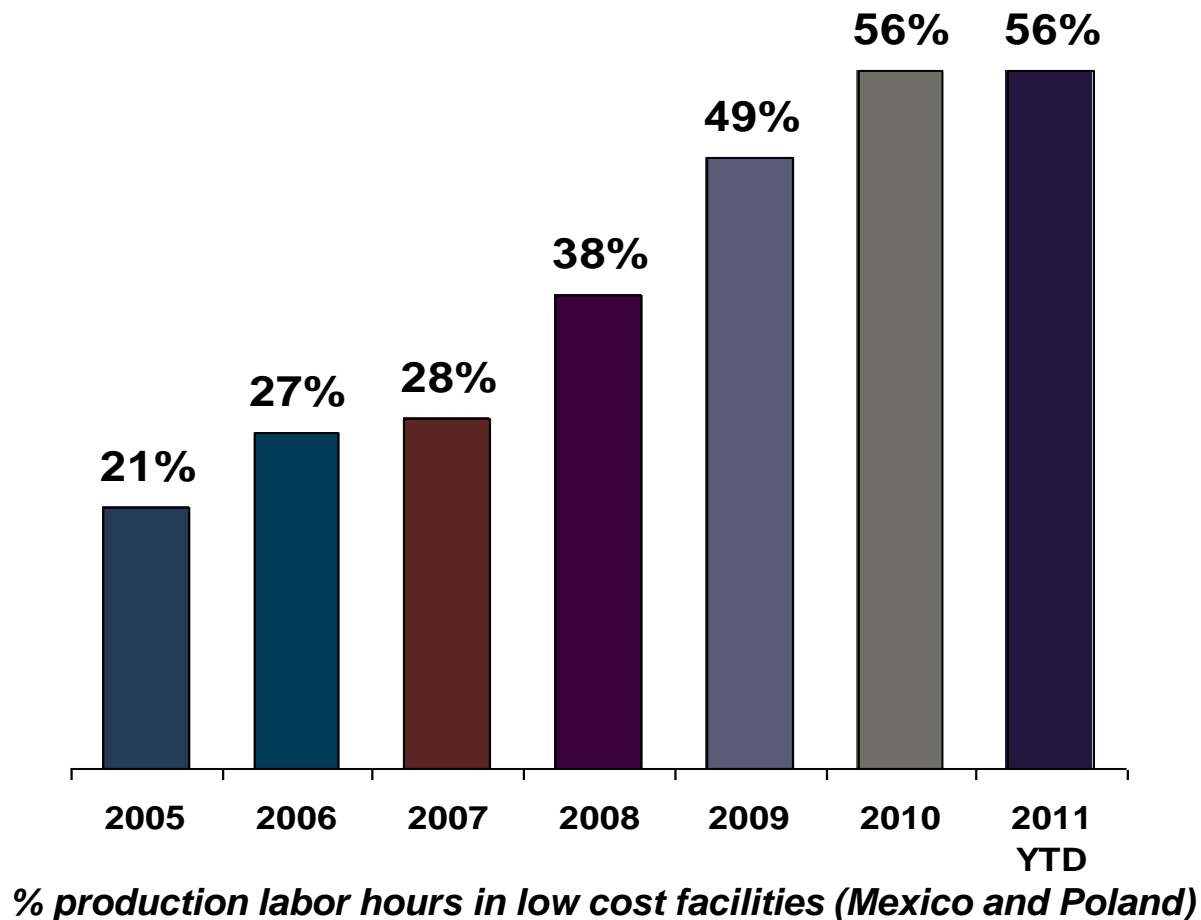




# Strategic Initiatives



## Low Cost Manufacturing

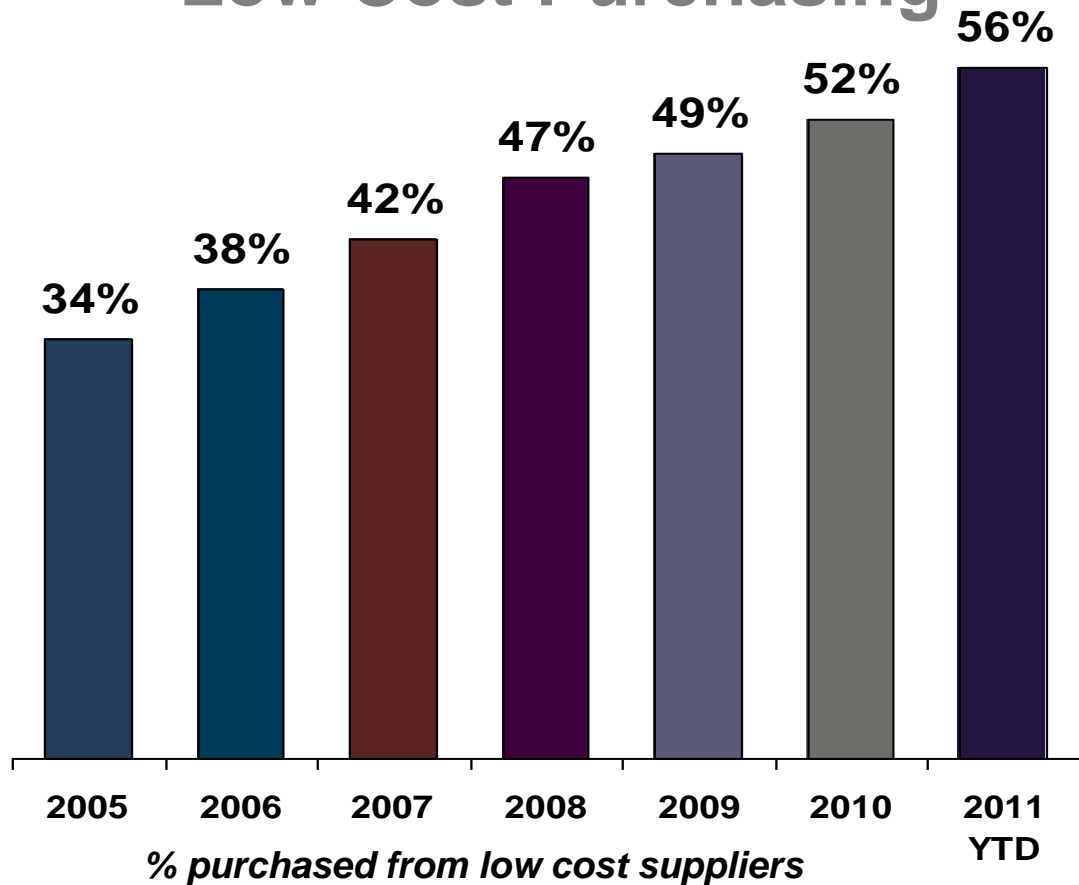


Note: Prior years restated to exclude Europe



# Strategic Initiatives

## Low Cost Purchasing

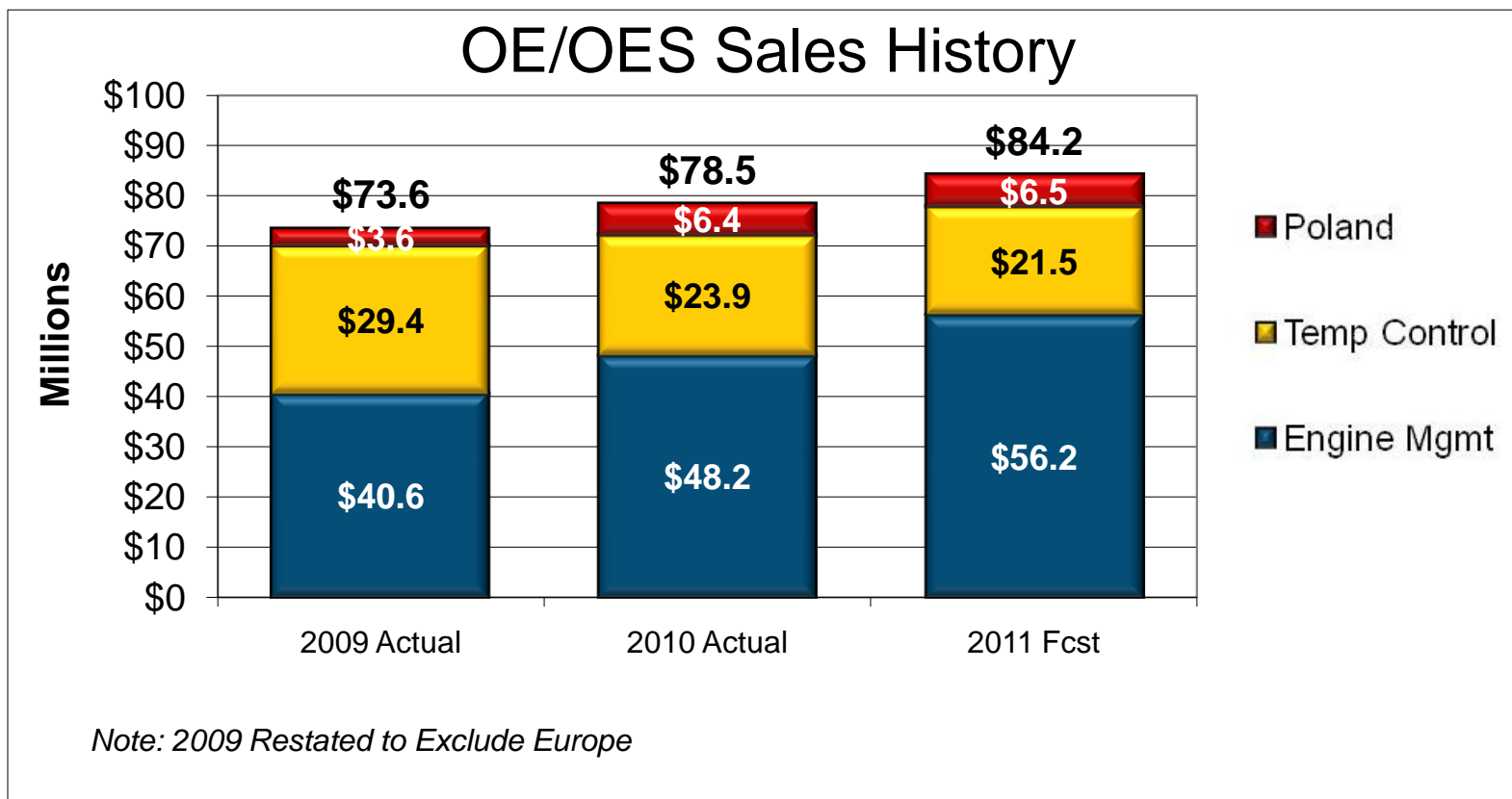


Hong Kong Purchasing Office Opened October 2010



# Strategic Initiatives

## Increase OE/OES Business



**\* Goal: 20% of Sales \***

# Strategic Initiatives

## Selective Acquisitions

### BLD Engine Control Business

- ▶ \$27mm Acquisition, Closing Date 4/25/11
- ▶ BLD/Novo - \$18mm Revenue: Fuel Pressure Regulators, Air By-Pass Valves, Idle Air Controls, OE and Aftermarket PCV Valves, etc.
- ▶ Locations: Holland, Michigan and Ocala, Florida
- ▶ Customers - SMP \$7mm, Third Party \$11mm
- ▶ Benefits
  - Vertical Integration – Basic Manufacturer in Key Product Areas
  - Accretive to Earnings Year One
  - Relocate Product Lines to Reynosa for Additional Savings



# Strategic Initiatives

## Selective Acquisitions

### Forecast Trading Corporation

- ▶ \$44mm Acquisition, Closing Date 10/25/11
- ▶ Business - \$31mm Revenue: Engine Management Products Including Ignition Coils, Ignition Modules, Switches and Sensors and Filters
- ▶ Location: Ft. Lauderdale, Florida
- ▶ Customers - Other Manufacturers, Traditional and Retail Aftermarket Channels
- ▶ Benefits
  - Key Player in Value Line Engine Management Products
  - Accretive to Earnings Year One
  - Potential for Additional Synergies

# Debt Reduction

Sold LIC Building in 2008

Reduced Accounts Receivable by  
\$69mm since 2008

Reduced Salaried Headcount  
10%

Suspended Dividend

- Reinstated in 2010

Redeemed \$90mm Bonds

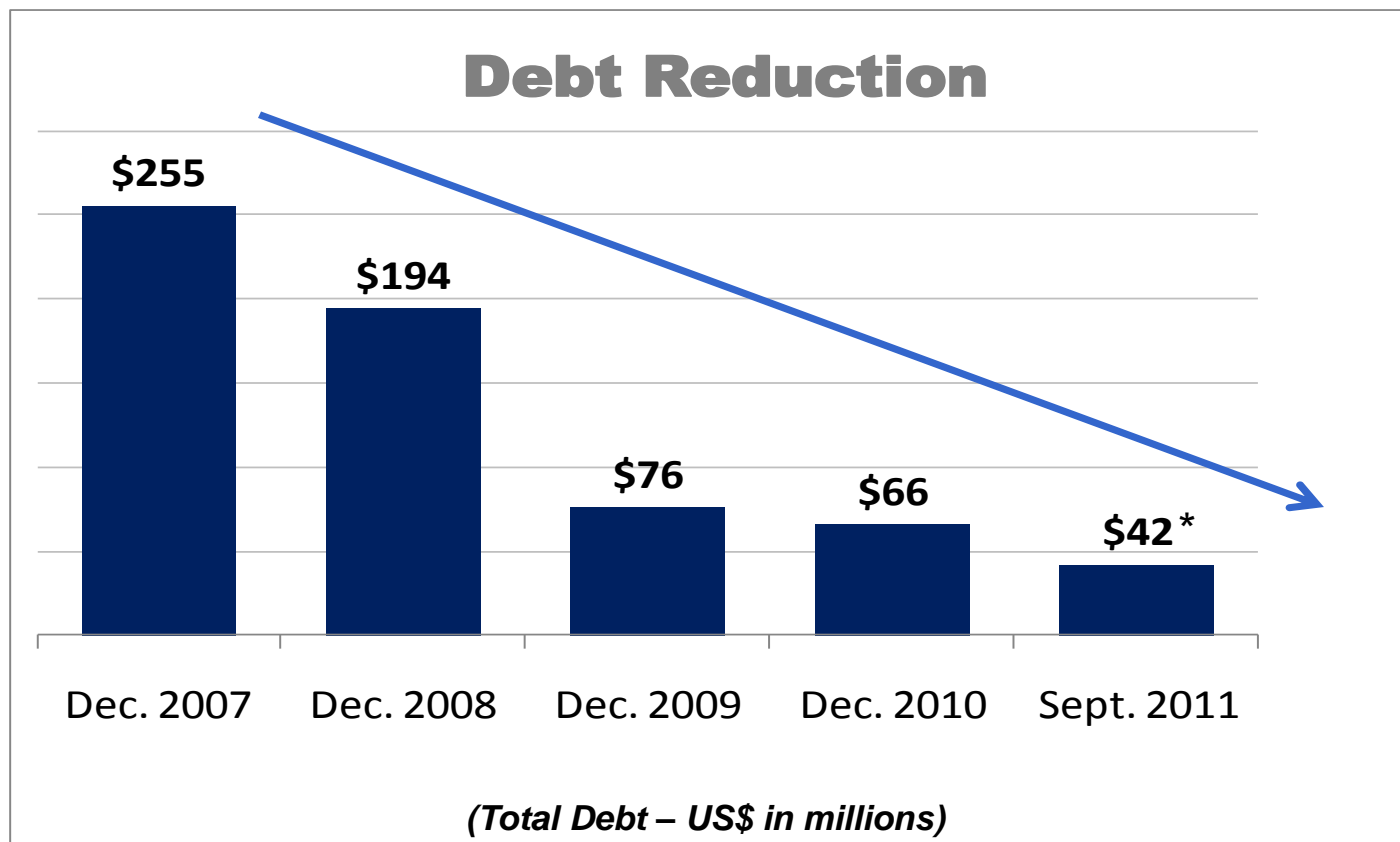
Raised Additional Equity

- 3,450,000 Shares
- \$27.5mm (Net of Expenses)

Debt:EBITDA Ratio Reduced

- 2008 = 6.2 (x)
- 2011 < 1.0 (x)

# Debt Reduction



- Inclusive of \$27mm BLD Acquisition in April 2011
- Q4 2011 Will Increase \$44mm for Forecast Trading Corp. Acquisition



# Poised for Future Growth

## Excellent 2011 Results

Industry Growth

Substantial Market Share

Reduced Costs

Reduced Debt

## Future Plans

Increase OE/OES

Selective Acquisitions

# Financial Overview

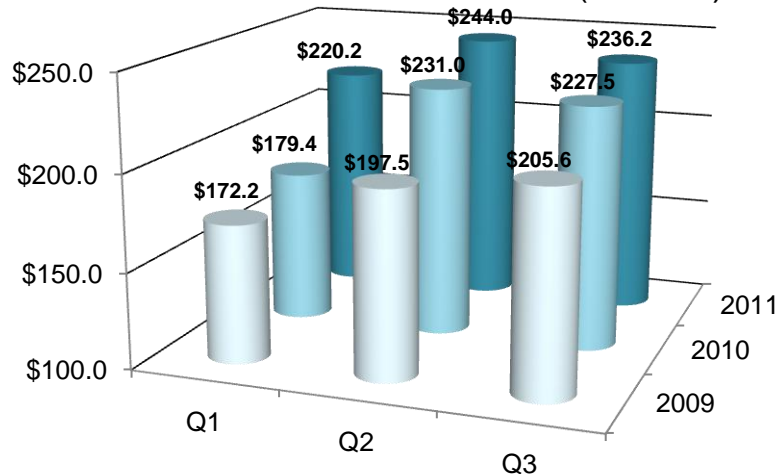


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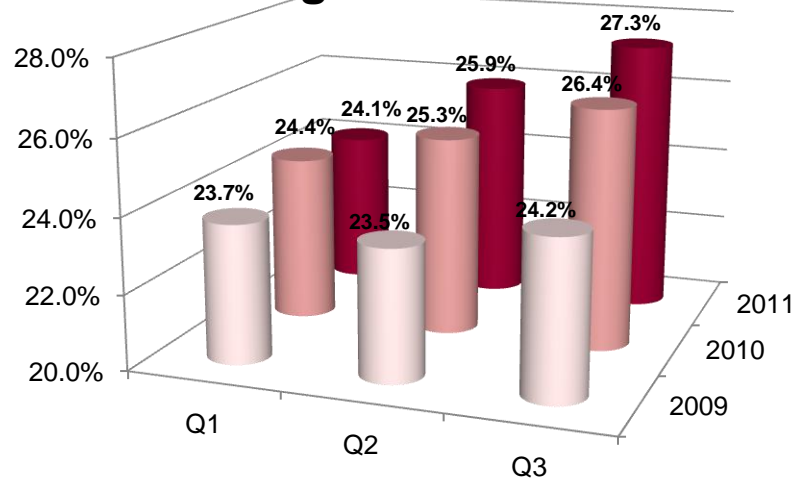


# Sept YTD Quarterly Performance Measures

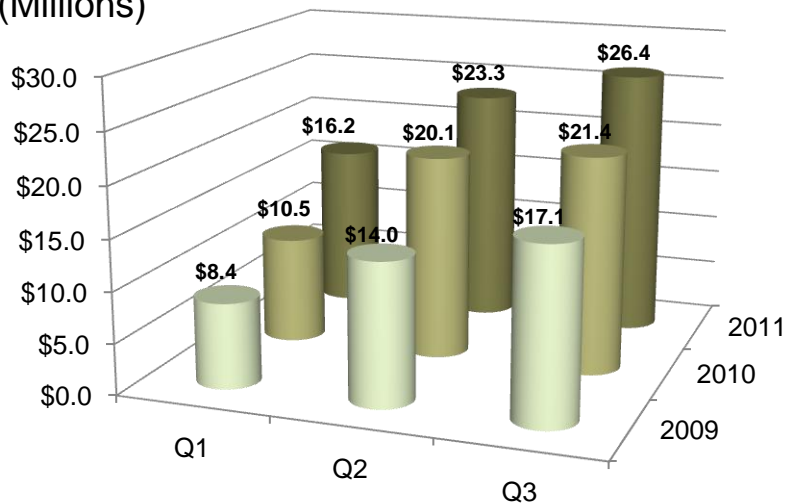
## Consolidated Net Sales (Millions)



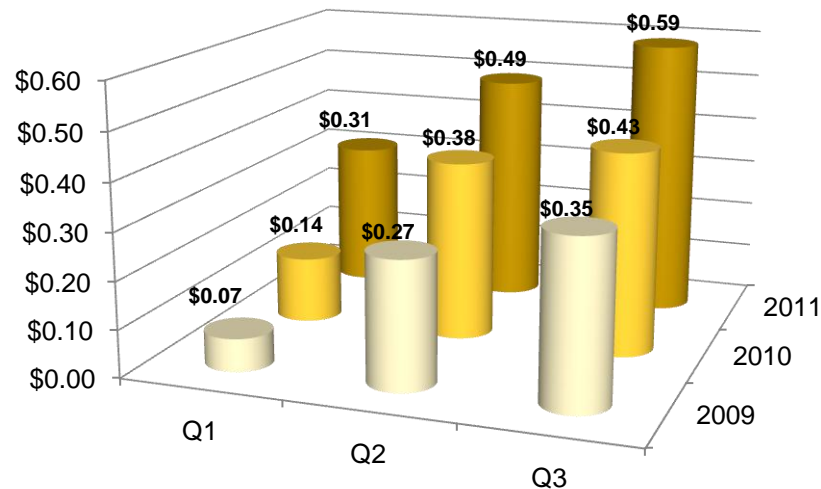
## Gross Margin



## EBITDA (w/o Special Items) (Millions)



## Diluted EPS (w/o Special Items)







# Substantial Margin Improvement



Engine Management  
Gross Margin %



Temperature Control  
Gross Margin %





# September 2011 YTD Income Statement

## Non - GAAP



(\$ in millions)

|                               | Sept 2011 YTD  |            | Sept 2010 YTD  |            |
|-------------------------------|----------------|------------|----------------|------------|
|                               | Amount         | % of Sales | Amount         | % of Sales |
| Net Sales                     | \$ 700.5       | 100.0%     | \$ 637.9       | 100.0%     |
| Gross Profit                  | 180.8          | 25.8%      | 162.2          | 25.4%      |
| SG&A Expenses                 | 126.0          | 18.0%      | 120.5          | 18.9%      |
| Operating Profit              | 54.8           | 7.8%       | 41.7           | 6.5%       |
| Other Income/(Loss)           | 0.7            |            | 0.1            |            |
| Interest Expense              | 3.2            |            | 5.7            |            |
| Income Taxes                  | 20.2           |            | 14.5           |            |
| Earnings from Continuing Ops. | <u>\$ 32.1</u> |            | <u>\$ 21.6</u> |            |
| Diluted Earnings Per Share:   |                |            |                |            |
| Continuing Operations         | <u>\$ 1.39</u> |            | <u>\$ 0.96</u> |            |
| <i>Diluted Shares (000's)</i> | 23,299         |            | 22,604         |            |



# Condensed Balance Sheet



(\$ in Millions)

| <b>Condensed Balance Sheet</b>                    | <b>Sep '11</b>  | <b>Sep '10</b>  |
|---|-----------------|-----------------|
| Current Assets                                    | \$ 408.9        | \$ 442.4        |
| PP&E  | 60.1            | 62.1            |
| Other Assets                                      | 54.7            | 51.8            |
| <b>Total Assets</b>                               | <b>\$ 523.7</b> | <b>\$ 556.3</b> |
| Current Liabilities                               | \$ 189.7        | \$ 204.2        |
| Debt  | 42.1            | 74.3            |
| Other Liabilities                                 | 48.9            | 68.5            |
| Shareholders Equity                               | 243.0           | 209.3           |
| <b>Total Liabilities and Shareholders' Equity</b> | <b>\$ 523.7</b> | <b>\$ 556.3</b> |

□ **Total Debt Reduction (\$32.2MM)**

▪ **Debt to Total Capitalization Ratio of 14.8% ('11) vs. 26.2% ('10)**



# Condensed Statement of Cash Flows September YTD



| <i>(IN MILLIONS)</i>                                       | YTD SEPT<br>2011 | YTD SEPT<br>2010 |
|--|------------------|------------------|
| NET INCOME   | \$33.1           | \$19.7           |
| DEPRECIATION & AMORTIZATION                                | 10.4             | 10.0             |
| ACCOUNTS RECEIVABLE  | (30.6)           | (46.4)           |
| INVENTORY  | 11.0             | (31.0)           |
| ACCOUNTS PAYABLE   | 8.5              | 20.7             |
| OTHER OPERATING ACTIVITIES                                 | 24.9             | 31.8             |
| <b>NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</b> | <b>57.3</b>      | <b>4.9</b>       |
| CAPITAL EXPENDITURES                                       | (6.7)            | (9.2)            |
| ACQUISITIONS   | (27.0)           | (2.0)            |
| OTHER INVESTING ACTIVITIES                                 | 2.6              | 3.6              |
| <b>NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES</b> | <b>(31.0)</b>    | <b>(7.6)</b>     |
| NET BORROWINGS (PAYMENTS)                                  | (23.5)           | (2.1)            |
| DIVIDENDS  | (4.8)            | (3.4)            |
| OTHER FINANCING ACTIVITIES                                 | 4.8              | 11.0             |
| <b>NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES</b> | <b>(23.5)</b>    | <b>5.5</b>       |
| <b>NET CHANGE IN CASH</b>                                  | <b>\$ 2.8</b>    | <b>\$ 2.8</b>    |
| <b><i>FREE CASH FLOW</i></b>                               | <b>45.8</b>      | <b>(7.7)</b>     |

# SMP Capitalization

(US\$ in millions)

As of September 30, 2011

|                             | Amount         | % of Total Capitalization |                            |
|-----------------------------|----------------|---------------------------|----------------------------|
| Revolving Credit Facility   | \$41.8         | 14.7%                     | <i>March 2015 Maturity</i> |
| Other                       | 0.3            | 0.1                       |                            |
| <b>Total Debt</b>           | <b>\$42.1</b>  | <b>14.8%</b>              |                            |
| Book Value of Equity        | \$243.0        | 85.2%                     |                            |
| <b>Total Capitalization</b> | <b>\$285.1</b> | <b>100.0%</b>             |                            |
| Debt / EBITDA               | 0.6x           |                           |                            |
| Interest Coverage           | 20.9x          |                           |                            |

*Key Takeaway: No Short-Term Liquidity Concerns*

## **GE Revolver Amendment September 22, 2011**

- 100 Basis Points Reduction to the Borrowing Rate
- 1 Year Extension of the Maturity Date to March 2015
- Permitted Acquisitions up to \$50mm
- Cash Repurchase of Common Stock Increase to \$5mm per Year

# Appendix



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# Reconciliation of GAAP and Non-GAAP Measures



(\$ in thousands, except per share amounts)

|   | NINE MONTHS ENDED<br>SEPTEMBER 30, |                  |
|---|------------------------------------|------------------|
|   | 2011                               | 2010             |
|   | (Unaudited)                        |                  |
| <u>EARNINGS (LOSS) FROM CONTINUING OPERATIONS</u>                     |                                    |                  |
| GAAP EARNINGS (LOSS) FROM CONTINUING OPERATIONS                       | \$ 34,804                          | \$ 22,025        |
| RESTRUCTURING AND INTEGRATION EXPENSES (NET OF TAX)                   | 446                                | 2,058            |
| LOSS FROM EUROPE DIVESTITURE (NET OF TAX)                             | -                                  | 47               |
| POSTRETIREMENT CURTAILMENT GAIN (NET OF TAX)                          | (2,188)                            | -                |
| REVERSAL OF LT TAX LIABILITY  | (454)                              | (1,084)          |
| GAIN FROM SALE OF BUILDINGS (NET OF TAX)                              | (472)                              | (1,431)          |
| NON-GAAP EARNINGS (LOSS) FROM CONTINUING OPERATIONS                   | <u>\$ 32,136</u>                   | <u>\$ 21,615</u> |
| <u>DILUTED EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS</u>   |                                    |                  |
| GAAP DILUTED EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS     | \$ 1.51                            | \$ 0.97          |
| RESTRUCTURING AND INTEGRATION EXPENSES (NET OF TAX)                   | 0.02                               | 0.09             |
| LOSS FROM EUROPE DIVESTITURE (NET OF TAX)                             | -                                  | -                |
| POSTRETIREMENT CURTAILMENT GAIN (NET OF TAX)                          | (0.10)                             | -                |
| REVERSAL OF LT TAX LIABILITY  | (0.02)                             | (0.04)           |
| GAIN FROM SALE OF BUILDINGS (NET OF TAX)                              | (0.02)                             | (0.06)           |
| NON-GAAP DILUTED EARNINGS (LOSS) PER SHARE FROM CONTINUING OPERATIONS | <u>\$ 1.39</u>                     | <u>\$ 0.96</u>   |

MANAGEMENT BELIEVES THAT EARNINGS FROM CONTINUING OPERATIONS AND DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS BEFORE SPECIAL ITEMS, WHICH ARE NON-GAAP MEASUREMENTS, ARE MEANINGFUL TO INVESTORS BECAUSE THEY PROVIDE A VIEW OF THE COMPANY WITH RESPECT TO ONGOING OPERATING RESULTS. SPECIAL ITEMS REPRESENT SIGNIFICANT CHARGES OR CREDITS THAT ARE IMPORTANT TO AN UNDERSTANDING OF THE COMPANY'S OVERALL OPERATING RESULTS IN THE PERIODS PRESENTED. SUCH NON-GAAP MEASUREMENTS ARE NOT RECOGNIZED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES AND SHOULD NOT BE VIEWED AS AN ALTERNATIVE TO GAAP MEASURES OF PERFORMANCE.